



# School of Public Policy & Governance UNIVERSITY OF TORONTO

## Fall Newsletter

2015



*On Wednesday, December 9, the School of Public Policy and Governance hosted our annual holiday party. We would like to thank all of our students, alumni, faculty, staff, and friends for coming out to celebrate another successful year at*

SPPG.

## Director's Message

Welcome to our Fall Newsletter. It has been another exciting and busy term at the [School of Public Policy and Governance](#) and I am pleased to have the opportunity to update you on our School's programs, research, outreach, and student-led activities.

The School is fortunate to be able to draw on the intellectual energy and talents of the many [faculty, staff, students, and alumni](#) affiliated with the School. That energy and those talents fuel the many research, teaching, and engagement efforts the School embarks on each year.

Looking forward to 2016, we are excited to be hosting the next iteration of the Ford+SPPG Conference, an annual event held in partnership with the [Gerald R. Ford School of Public Policy](#) at the University of Michigan.

The conference will take place on March 11-12, 2016 on the very important and timely topic of income inequality.

Next term we also look forward to the next iteration of the Walter Gordon Massey Symposium, jointly organized by SPPG and our partners at [Massey College](#). The 2016 Symposium will take place on March 22-23 and will examine Justice Murray Sinclair's primary recommendation from the Truth and Reconciliation Commission for a new Royal Proclamation for indigenous peoples.

In addition to looking ahead I wanted to take a moment to reflect on all of the exciting activities that have taken place at the School over the Fall term. Continuing the legacy of successful student-led programming, our [Master of Public Policy](#) students continue to demonstrate amazing leadership through their extra-curricular and student-led activities. For instance, this year the [Public Good Initiative](#) has 44 MPP students working as *pro bono* consultants on 13 projects, including 6 new clients: Counterpoint, WomenattheCentrE, Toronto Atmospheric Fund, Centre for Equality Rights in Accommodation, Toronto Alliance to End Homelessness, and Toronto Parks and Trees Foundation. PGI's continued growth and inroads into Toronto's non-profit sector is demonstrative of the quality of the PGI team and the student consultants' work in the community.

SPPG's student-run current affairs radio show, [Beyond the Headlines](#), has also expanded this year and is producing more content than ever before. The BTH team has nearly doubled in size and is now comprised of 23 MPP students. I hope you're listening every Monday from 11:00 am - 12:00 noon on CIUT 89.5 FM.

The [Public Policy and Governance Review](#) recently saw the successful launch of its latest issue, which is available online and in print, and this Fall the SPPG Students' Association elected five First Year MPP students. Please join me in congratulating these students on being nominated and elected to represent the MPP student community.

This Fall also saw the launch of a number of new student initiatives and groups at the School, funded out of the new [Student Policy Innovation Fund](#). These projects include the next iteration of the Municipal Policy Action Case Competition, the Public Sector Innovation Initiative, the Public Policy Business Exchange, and a Gender and Public Policy Conference organized by the student-led [Gender and Public Policy Initiative](#). More details about each of these new and exciting initiatives can be found below.

In addition to these student-led initiatives and activities, the School has been host to a number of other events and activities over the fall term. I offer my sincerest thanks and appreciation to all



the visiting scholars, practitioners, and community members who have participated in our events over the past 12 weeks.

On Friday, December 11, 2015 we said farewell to a delegation of 17 senior civil servants from Beijing, China, who have been studying at the School since September. I would like to offer a special thank-you to all faculty and staff who were involved in orchestrating their successful visit. With the end of the term we also say farewell to our international exchange student, Yeqian Yan, from the [Lee Kuan Yew School of Public Policy](#) in Singapore. At the same time, we look forward to welcoming back our MPP Year 2 students who participated in our [International Exchange Program](#) and who spent the Fall term studying at [Sciences Po](#) in Paris and the [Hertie School of Governance](#) in Berlin.

As always, our amazing faculty members continue to produce excellent research, deliver high quality classroom teaching, and engage with the broader policy community. From the CBC, to the *Globe and Mail* and *New York Times*, if you pick up a newspaper, turn on the news, or listen to the radio there is a good chance you'll see an SPPG faculty member, alumna, or student being interviewed or providing analysis and comment on the leading public policy issues of the day.

I hope you enjoy reading this Newsletter and learning about all the exciting happenings that have occurred at the School over the past few months. I wish everyone a safe, happy, and restful break and I look forward to 2016 being another successful year at the School of Public Policy and Governance.

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## Events In Review: The Public Policy Practitioners, Actors, and Experts Who Have Visited SPPG This Term

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### Featured Events

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#### Election 42 Postmortem Panel Discussion



With the dust settled on Canada's 42nd General Election, the School of Public Policy and Governance brought together a panel of experts to discuss and provide analysis on the many facets of the federal election, including media coverage, voter turnout, the accuracy of the polls, and the prospects for policy change.



Comprised of [Carolyn Tuohy](#), Professor Emeritus and Senior Fellow, School of Public Policy and Governance, [Elizabeth Dubois](#), Executive Director, Vote Savvy, [Donna Dasko](#), former Senior Vice President of Environics Research Group, and [Ed Greenspon](#), Senior Editor, Bloomberg News, our panel provided timely and insightful analysis of October 19's electoral result and its implications for Canada's public policy.

[Mel Cappe](#), Professor, School of Public Policy and Governance, moderated the panel discussion.

## Our Future: Canada's Climate Change and Energy Policy Post Election Day Panel Discussion



In recognition that climate politics and policy are likely to radically change in the near term, and in anticipation of the COP21 negotiations in Paris, the School of Public Policy and Governance, in collaboration with the Munk School of Global Affairs's [Environmental Governance Lab](#), brought together a panel of experts to identify current and future environmental and energy challenges that Canada will have to face in the near and long term.

The featured panel of experts included [Karen Clarke-Whistler](#), Chief Environment Officer of TD Bank Group, [Jeff Rubin](#), Former Chief Economist at CIBC World Markets and the author of *The End of Growth*, [Shawn McCarthy](#), Global Energy Reporter for *The Globe and Mail*, and [Keith Stewart](#), Greenpeace Canada Climate and Energy Campaigner and Adjunct Professor at the School of the Environment, University of Toronto. The panel was Moderated by [Matthew Hoffmann](#), Co-Director of the Environmental Governance Lab.

## Live @ Rotman: Dalton McGuinty on his new book *Making a Difference, A Memoir*

The School of Public Policy and Governance and Rotman School of Management collaborated to host former Ontario Premier and School of Public Policy and Governance Senior Fellow [Dalton McGuinty](#) at the University of Toronto where he discussed his new book [Making a Difference, A Memoir](#) in which he shares the story of his life in politics and the leadership lessons he has learned. The session was held in conversation with [Mel Cappe](#), Professor, School of Public Policy and Governance.



## University-Rosedale All-Candidates Meeting on Income Inequality in Toronto

During the height of this fall's federal electoral contest, the School of Public Policy and Governance hosted [Jennifer Hollett](#) of the New Democratic Party,

[Nick Wright](#) of the Green Party, and [Chrystia Freeland](#) of the Liberal Party (and Canada's new Minister of International Trade) to discuss and debate the issue of rising income inequality in Toronto and its effects on social mobility, community bonds, and economic stability.

The debate was Moderated by [Michael Valpy](#), journalist and Senior Fellow at [Massey College](#).



## Seminar with Ed Greenspon on the Journalistic Reformation: How Media Changes Lives, Politics and Policy

As a part of the School of Public Policy and Governance's Leadership Lecture Series, [Ed Greenspon](#), Senior Editor, [Bloomberg News](#), visited the School to reflect on his career as a foreign correspondent, Ottawa bureau chief and Editor-in-Chief of *The Globe and Mail* in looking at the impact of a changing media landscape on democracy and policy-making.



## Seminar with Ross Finnie on the Earnings of Canadian University Graduates

In October, the School of Public Policy and Governance hosted [Ross Finnie](#), Professor in the Graduate School of Public and International Affairs at the University of Ottawa and Director of the [Education Policy Research Initiative](#).

His seminar discussed the results of a new and unique dataset which links administrative data on students who graduated from the University of Ottawa from 1998 through 2010 with Canadian tax record data. The dataset has produced interesting and important information for young people making schooling choices, for individual higher education institutions and systems making program decisions, and for policy makers concerned with skills and skill shortages.



## Accountability Experts Speaker Series @ Rotman featuring Kevin Page

Jointly organized by the School of Public Policy and Governance and [Rotman School of Management](#), [Kevin Page](#), former Parliamentary Budget Officer, visited the University of Toronto to discuss his book [Unaccountable: The Truth and Lies on Parliament Hill](#).



## Seminar with Antony Green on the Possibility of Electoral Reform in Canada

[Antony Green](#), the [Australian Broadcasting Corporation](#)'s Election Analyst who is responsible for the content of the ABC's election website including editorial responsibility for the site's data analysis and election night results service, was invited to the School to discuss preferential voting systems - drawing from the Australian experience to explore the possibility of electoral reform in Canada.



## Intergenerational Equity Forum 2015

Facilitated by a few of our stellar alumni, [the intergenequity forum](#) provided a space at the University of Toronto for an evidenced-based analysis of federal party platforms to determine how they impact young Canadians and influence the issue of intergenerational policy inequality.



[Paul Kershaw](#), Founder and Executive Chair of [Generation Squeeze](#) and [Jane Hilderman](#), Executive Director, [Samara](#) were Keynote Speakers at the event.

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## Beyond Canadiana: SPPG in the Broader Policy Community

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### Notable Media Engagements

In September, Professor Mel Cappe wrote on eight steps that Canada could adopt to get more Syrian refugees into the country for *The Globe and Mail*: [Read More](#)

Adjunct Professor Wendy Dobson co-authored a new essay, "The Future of Canada's Relationship with China," for the Institute for Research on Public Affairs: [Read More](#)

Professor Peter Dungan was interviewed on CBC's *The Exchange with Amanda Lang* regarding the tax expenditures of average Canadian families: [Read More](#)

In October, Professor Gabriel Eidelman commented on election campaign infrastructure promises in the *Toronto Star*: [Read More](#)

Professor Garth Frazer presented at the recent Trade and Development Symposium in Nairobi, Kenya, organized by the International Centre for Trade and Sustainable Development: [Read More](#)

Professor Joe Heath argued in *The Ottawa Citizen* that the increasing politicization of governance risks eroding Canadian democracy: [Read More](#)

Professor Jonathan Hall was featured at the Toronto Association for Business Economics

Inc. Talk: [Read More](#)

Professor Audrey Macklin wrote in September on Canada's role (or lack thereof) in addressing the Syrian refugee crisis in *The New York Times*: [Read More](#)

In October, Professor Greg Marchildon asserted that the time has come for Canada to have universal pharmacare in the *Toronto Star*: [Read More](#)

Professor David Pettinicchio assessed the state of disability rights in the United States in *USA TODAY*: [Read More](#)

Distinguished Senior Fellow and Faculty Member, Bob Rae, cautioned in *The Globe and Mail* that terror laws need to be drafted with care in the wake of the Charleston tragedy: [Read More](#)

Professor Bill Robson was asked by *The Globe and Mail* for a policy idea that would have the biggest impact on the Canadian economy if it were enacted by government: [Read More](#)

Professor Phil Triadafilopoulos spoke with U of T News about Angela Merkel's leadership in the refugee crisis: [Read More](#)

Interim Director Professor Linda White highlighted how Mark Zuckerberg and Patricia Chan's \$45 billion charitable donation is democratically problematic in a *Toronto Star* Op-Ed: [Read More](#)

SPPG Students Justine Desmond, Emily White, Dalia Hashim, Lauren Birch, and James Murray (all MPP Candidates, Class of 2017) created an infographic to inform Canadians about how our governments are formed: [Read More](#)

SPPG Student Jennifer Mutton (MPP Candidate, 2016) was featured on CBC's *The Sunday Edition* commenting on electoral 'middle class mania': [Read More](#)

SPPG Student Shane Senecal-Tremblay (MPP Candidate, Class of 2016) contributed to the campaign to push for the goal of a 1.5 degree Celsius global warming limit at COP21 in Paris: [Read More](#)

SPPG Alum Sara Ditta (MPP Class of 2013) spoke on her recently authored Mowat Centre report *From the Ground Up: The Role of Local Governments in Building Canada's Economic Infrastructure Network* with U of T News: [Read More](#)

SPPG Alum Ben Eisen (MPP Class of 2009) commented on the convergence of debt levels between Quebec and Ontario for the *Financial Post*: [Read More](#)

SPPG Alum Erica Lavecchia (MPP Class of 2015) wrote on what policy-makers can learn from Jedi Master Yoda for the Samara Blog: [Read More](#)

SPPG Alum Andrew Perez (MPP Class of 2012) provided a regional breakdown of Canada's 42nd General Election for *National Newswatch*: [Read More](#)

SPPG Alum Erin Riley-Oettl (MPP Class of 2011) published an article, "Canada the Good - Myth and Reality in Canadians' Involvement in African Mining," in the *Literary Review of Canada*: [Read More](#)

## Faculty Journal and Book Publications



Professor Tony Dean published *Building Better Public Services: A Guide For Practitioners*.

Professor Garth Frazer co-authored an article with Daniel A. Akerberg and Kevin Caves, "Identification Properties of Recent Production Function Estimators" in *Econometrica*, 83(6), November 2015, 2411-2451.

Professor Greg Marchildon authored "The Crisis of Regionalization" in *Healthcare Management Forum* (2015) 28 (6): 236-238.

Professor Greg Marchildon authored the commentary "Health System Leadership and the Federal Role in Canada" in *HealthcarePapers* (2015) 14 (3): 33-38.

Professor Greg Marchildon co-authored the an article with Amber J Fletcher. "Systems Thinking and the Leadership Conundrum in Health Care" in *Evidence and Policy* (2015).

SPPG faculty member and Distinguished Senior Fellow Bob Rae published *What's Happened To Politics?*

Professor Dan Zuberi published *Schooling the Next Generation: Creating Success in Urban Elementary Schools*.

Professor Dan Zuberi co-authored an article with Melita Ptashnick, "Certifying Voluntary Living Wage Employers: Business Case, Human Resource and Competitive Advantage Impacts" in the *International Journal of Sociology and Social Policy* (2015) 35 (9/10): 618-634.

Professor Dan Zuberi is the lead author of an article "Mobilizing for Safer Care: Addressing Structural Barriers to Reducing Healthcare-Associated Infections in Vancouver, Canada" published in *Health Sociology Review* (2015) 24 (2): 137-151.

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## Congratulations To...

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SPPG students Emily Helfand-Green and Abdi Hersi (both MPP Candidates, 2016) whose "Public Sector Innovation Initiative" project was selected to receive Graduate Professional Development funding by the School of Graduate Studies, University of Toronto: [Read More](#)

SPPG Alum Creig Lamb (MPP Class of 2015) for having his winning Canadian Priorities Agenda paper published by the Institute for Research on Public Policy: [Read More](#)

SPPG Student Zachary Lewsen (MPP Candidate, 2016) for being awarded the 2015-16 IMFG Graduate Fellowship on Municipal Finance and Governance: [Read More](#)

Bob Rae, SPPG Distinguished Senior Fellow and Faculty Member, for being appointed Companion of the Order of Canada: [Read More](#)

Bob Rae, SPPG Distinguished Senior Fellow and Faculty Member, for being awarded the Award for Excellence in the Cause of Parliamentary Democracy by the Churchill Society: [Read More](#)

Professor Daniyal Zuberi for being named member of The Royal Society of Canada's College of New Scholars, Artists, and Scientists: [Read More](#)



# Continuing the Tradition of Student-Led Excellence: Student Leadership Activity and Projects at SPPG This Term

## Beyond the Headlines

[Beyond the Headlines \(BTH\)](#) is a student-run radio show dedicated to offering analysis of pressing public policy issues in Canada. Their show airs every Monday at 11:00 am on [CIUT 89.5 FM](#).

Over the fall term, BTH spoke to some fantastic policy practitioners and experts. Recent episodes have included interviews with [Sunil Johal](#), Policy Director at the Mowat Centre; [Laura Dawson](#), Director of the Canada Institute of the Woodrow Wilson Centre; and Sarah Anson-Cartwright, Director of Skills Policy at the [Canadian Chamber of Commerce](#).

The BTH Team is very excited about the upcoming semester and have some great shows lined up. If you have an idea for a show or are interested in learning more about BTH, you may email them at [executive@beyondtheheadlines.net](mailto:executive@beyondtheheadlines.net) and be sure to check BTH out on [Facebook](#) and [Twitter](#).



## Gender and Public Policy Initiative

The Gender and Public Policy Initiative (G&PP) is a new student-led initiative at SPPG. Over the fall the initiative has recruited 12 team members from both first and second year MPP students, established an alumni advisory board committee, and added [Professor Ito Peng](#) as a Faculty Advisor. G&PP would like to thank everyone who helped set-up their group for their continued hard work and their invaluable oversight and advice.

In November, G&PP hosted its first Policy Roundtable on the topic of Racism, Misogyny and the Indian Act where G&PP members led attendees in a dialogue regarding the gendered implications of the Indian Act and the role of policy in responding to continuing racial and gender inequality facing Canada's First Nations Peoples. G&PP was excited to have 30 SPPG faculty members and students, along with staff from the [Toronto Aboriginal Support Services Council](#), attend their inaugural Roundtable.

Be sure to stay tuned for more details about upcoming G&PP Policy Roundtables and programming in the Spring semester, including the first-ever G&PP Graduate Student Conference. G&PP aims to engage the policy community in discussions of gender and public policy and its outreach activities include collaborating with other SPPG student initiatives and the broader University of Toronto community to facilitate the adoption of a gender lens in policy analysis. To stay in touch with G&PP [Follow them on Twitter](#), [Like their Facebook Page](#) and [read their blog!](#)



## Ford+SPPG Conference

### *Closing the Gap*

In November the Ford+SPPG Conference Executive Committee invited [Dr. David Hulchanski](#) to officially launch the 7th iteration of this student-run conference, which will be held at the School of Public Policy and Governance March 11-12, 2016. The



Executive Committee would like to offer a special thank you to Dr. Hulchanski for sharing his insights and for setting the tone for the upcoming event.

The theme of the 2016 Conference is "Closing the Gap." Students will be challenged to consider policy choices, weigh trade-offs, and make bold policy recommendations in order to help governments address an aspect of inequality within their borders. Delegates will analyze and evaluate a policy problem that is relevant to both the United States and Canada, and present their recommended policy solution to a panel of expert judges.

For more information, please contact the Ford+SPPG Team at [ford.sppg@gmail.com](mailto:ford.sppg@gmail.com) or follow the Conference on Twitter [@FordSPPG](https://twitter.com/FordSPPG).

## Public Good Initiative



The [Public Good Initiative \(PGI\)](#) continues to be the leading student-led policy consulting organization in the province. This year PGI has hired 44 talented and dedicated SPPG student consultants who are working on projects across a plethora of policy sectors, including: housing, the environment, social justice, immigration, and health. Furthermore, PGI has strengthened its relationship with Toronto's non-profit and social minded organizations by forging partnerships with 6 new clients, for a total of 13 total projects for the 2015/16 academic year.

This year, PGI is focusing on developing its long-term strategic goal of being an agent of social change by enhancing the capacity of the non-profit sector. To achieve this mission, PGI introduced a project to develop an external evaluation framework to determine the impact of PGI consultants on their organizations. Once the evaluation framework is developed and piloted, it will allow PGI to celebrate its success and identify opportunities to improve in the future.

In the New Year, PGI will continue to provide consultants with training sessions and intends to host a year-end event to showcase the excellent work of their consultants. Stay tuned for more details.

## Public Policy and Governance Review



The Editors of the [Public Policy and Governance Review \(PPGR\)](#) are pleased to announce the publication of Volume 7, Issue 1 of the *Review*, available both [online](#) and in print. This issues features original policy insights on six different themes, exploring topics ranging from bilingualism in Ontario to options for NATO in Ukraine.

Online, the PPGR continues to showcase quality policy insights and analysis on a wide range of issues. In the Fall semester, PPGR's 45+ online articles have attracted over 20,000 readers worldwide. Included in these articles is a featured series of federally-focused posts leading up to October's federal election. For the next semester, PPGR will once again partner with Massey College in order to enhance coverage of the 2016 Walter Gordon Symposium.

The PPGR is always looking for submissions, both for their online audience and print editions. Be sure to email them at [editors@ppgreview.ca](mailto:editors@ppgreview.ca) if you are interested in contributing.

## SPPG Students' Association



The SPPGSA is thrilled to welcome 5 First Year MPP students to their executive team: Lauren Birch (MPPY1 Program Advisor), Ryan Maisonneuve (Academic Functions Coordinator), Rajesh Sankat (Social Director), Juhi Sujan (Graduate Students' Union Representative), and Richard Tang (Communications Coordinator).

Be sure to be on the look-out for the several initiatives and events the SPPGSA has in the works for the winter term. The SPPGSA look forward to further realizing the mission to foster a sense of community at SPPG.

## Student Policy Innovation

In addition to the above student-led groups and initiatives, SPPG students have launched four additional projects and activities, funded through the School of Public Policy and Governance's new [Student Policy Innovation Fund \(SPIF\)](#). SPIF provides one-time financial support to SPPG students' innovative and creative policy projects and activities that will, through student participation, enrich the policy learning experience of our students and create virtuous community outcomes, either inside or outside of the School. These projects and activities include:

# SPIF

Student Policy Innovation Fund

**2016 Municipal Policy Action Case Competition** which will aim to engage the SPPG community on issues facing municipalities and work to develop creative policy solutions. 2016's competition will occur on Friday, February 5 and [MPP student team registrations](#) are being taken now.

**Gender and Public Policy Conference**, organized by the Gender and Public Policy Initiative, will provide a forum for graduate students at the University of Toronto to present research on a topic related to gender and public policy. The 2016 conference will take place on Friday, March 18.

**Public Policy Business Exchange**, a joint initiative between MPP students and MBA students at Rotman School of Management aims to bridge the gap between the public and private sectors in order to develop a better understanding of the decision-making and implementation processes of each sector.

**Public Sector Innovation Initiative**, a joint initiative between MPP students and Master of Global Affairs students from the Munk School of Global Affairs which hopes to educate students through lectures and workshops on how to transform the architectures and business processes of public servants and government.

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## Update from the SPPG Alumni Network

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The [SPPG Alumni Network \(SPPGAN\)](#) is pleased to see the close of another successful term of alumni programming. Over the summer and fall, the SPPGAN has launched a mentorship program which pairs MPP Year 2 students with alumni who work across various policy sectors. The SPPGAN continues to host a slew of events and activities for SPPG alumni and students, including their ongoing Alumni Book Club and pub nights.

The SPPGAN would like to send happy and safe holiday wishes to the entire SPPG community.

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## Update from the Mowat Centre

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The [Mowat Centre](#) is an independent, non-partisan public policy think tank at the School of Public Policy and Governance. Since May, the Centre has published seven research papers on a range of issues.

**Mowat Centre**  
ONTARIO'S VOICE ON PUBLIC POLICY



The Mowat Centre's most recent report examines the success and challenges in federal, provincial and municipal government efforts to support the development of Canada's economic infrastructure. [From the Ground Up](#) argues that Canada has not realized the full potential of the role of municipal governments in the development of critical infrastructure.

The [Social Architecture](#) series also added two new research reports. In [Growing Pains: Childcare in Canada](#), The Mowat Centre examines the evidence that effective childcare boosts employment, reduces gender inequality and promotes child development. [Lower Risk, Higher Reward](#) examines new stresses on Canada's Retirement System and assesses whether future Canadians will be ready for their retirement.

Building on The Mowat Centre's partnerships with other organizations, the Centre worked with the [Atkinson Foundation](#) to release two studies on community wealth-building. The first, [Community Benefits Agreements](#), looks at how large-scale public projects can be used to realize local economic development goals in communities and how these agreements can be developed in Ontario. The second study, [Anchor Institutions](#), examines the role of large, local institutions - such as municipal governments, universities, and hospitals - in building community wealth.

Since last Spring, Mowat researchers were featured in Canada's major media, including CBC, the *Toronto Star*, the *Globe and Mail*, and the *National Post*, as well as in several local media outlets across Canada. The Mowat Centre also published two [Mowat Opinions](#) for the *Public Sector Digest* and the *National Post*.

[Mowat NFP](#), the Centre's research hub for the not-for-profit sector, released a ground-breaking report in collaboration with the Ontario Nonprofit Network and Toronto Neighbourhood Centres. [Change Work](#) explores the decent work agenda and its potential to increase impact in the not-for-profit sector. The report was featured on the front page of the *Toronto Star* and on CBC's Metro Morning and Superior Morning. Mowat NFP also welcomed two new staff members: [Lisa Lalande](#) is Mowat NFP's new Executive Lead, and [Christine Yip](#) has joined NFP as a Policy Associate.

Ahead of the UN Climate Conference in Paris, [Mowat Energy](#), the Centre's dedicated energy research hub, released [Step Change](#) in collaboration with the Broadbent Institute. The report looks at policies in addition to carbon pricing that the federal government could introduce to help create a low-carbon economy in Canada. Mowat Energy also welcomed its new Executive Director, [Paul Sommerville](#).

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## Looking Towards 2016

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### MPP Admissions

The School of Public Policy and Governance is [accepting applications](#) for the graduate professional Master of Public Policy (MPP) program. The deadline to apply to the program is January 29, 2016. As always, we appreciate you spreading the word about our MPP Program and sharing this application information with potential MPP candidates.

### Executive Education

The School of Public Policy and Governance offers a variety of [Executive and Professional Education](#) courses that are open to the public. Participants in our executive and professional education program will deepen their understanding of government and public service delivery; gain new skills, perspectives, and insights into public decision making processes; and have the opportunity to learn from and share ideas with their peers and international thought leaders.

#### Upcoming Professional Education Courses:

[Change Management](#) with Sunil Johal, Policy Director, Mowat Centre

[Data Analysis for Public Policy](#) with Elizabeth Sweitzer, Researcher, Mowat Centre

[Government Relations and Achieving Policy Change from Outside Government](#) with Josh Hjartarson, Vice President, Public Sector, KPMG

[Policy Implementation](#) with Janet Mason, Professor, School of Public Policy and Governance

[Public Opinion and Public Policy](#) with Donna Dasko, former Senior Vice-President, Environics Research Group

For more information on our Professional Education Courses and Executive Education please [visit our website](#).

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Visit Our Website

Matteo Pirri | School of Public Policy and Governance | 416 978-2888 | [matteo.pirri@utoronto.ca](mailto:matteo.pirri@utoronto.ca)

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