





MAPPING CANADA IN ASIA

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April 30th, 2015

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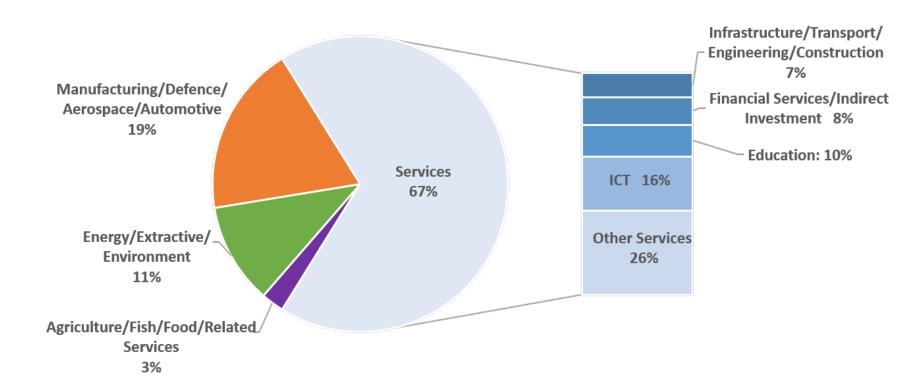


How big is the map data set?

- 1200 data points mapped
- 608 companies
- 8 sectors
- Public info
- CDO Subset:
 - 179 companies
 - 397 total locations



Map data set: Services

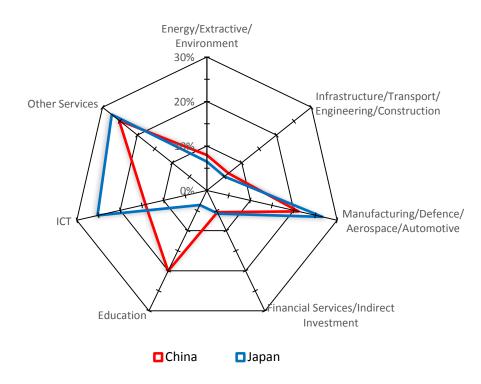


CDO data set: locations in Asia markets

- Publicly available data plus Bloomberg
- 75% of Canadian firms are represented in at least 2 Asian countries
- Expanding definitions of "Asia-Pacific"
 - Companies now include Australia and NZ within this category
 - Trend to recognize China, Hong Kong, Taiwan, and Macau as "Greater China"

How is the firm set up in each market location?

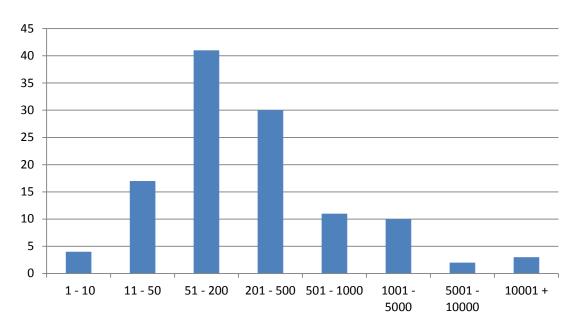
- Joint ventures more common in other map sectors
- CDO dataset: Asian operations are 100% Foreign Owned Enterprises
 - Substantial # of privately held operations in licensing agreements
- What does this signify?
 - Ownership choices reflect proprietary and IP protection



of employees in each location

- Some employee head counts provided in aggregate
- Sample size is still small
- 2/3 firms employ between
 51-500 people





Auto & Aviation























Network Architecture & Communications









Microsoft

TOSHIBA





*** BlackBerry

Financial Services

























Services supply chains?



THOMSON REUTERS















Revenue from Asian markets?

- Senes/Arcadis 26%
- ATS Automation 24%
- Blackberry 12%
- Absolute Software 11%
- CAE 16%
- CGI 4%
- Descartes 3%

- Data from publicly traded companies only
- Further analysis is required
- Robust growth forecasts for entertainment industries (IMAX, D-Box) as disposable incomes rise in China and India

Location of head office

Ontario: 63

Toronto/GTA: 35

• Ottawa/Kanata: 13

Kitchener/Waterloo: 13

British Columbia: 31

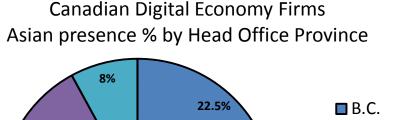
Vancouver: 12

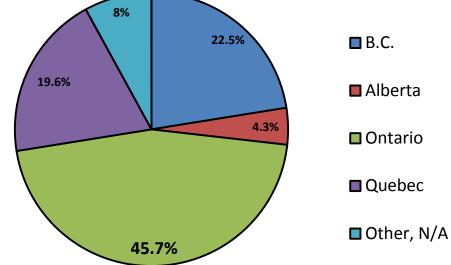
Richmond: 12

Quebec: 27

Montreal: 16

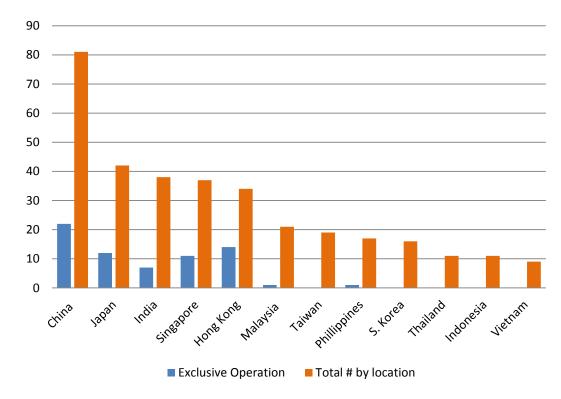
Alberta: 6





CDO dataset locations in Asia

- Roughly 25% of Canadian business operations in Asia are in only 1 country
- Japan tops locations for Toronto/Waterloo
- About 20% of corporate websites had Asian language options
 - Majority in Chinese



Internal supply chain dynamics?

China 55

• China + Taiwan = 71

Japan 45 • Japan + South Korea = 61

Singapore 40 • Singapore + Malaysia = 59

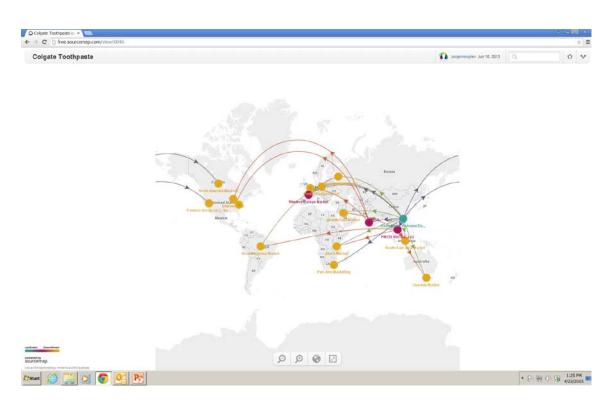
Internal supply chain dynamics?



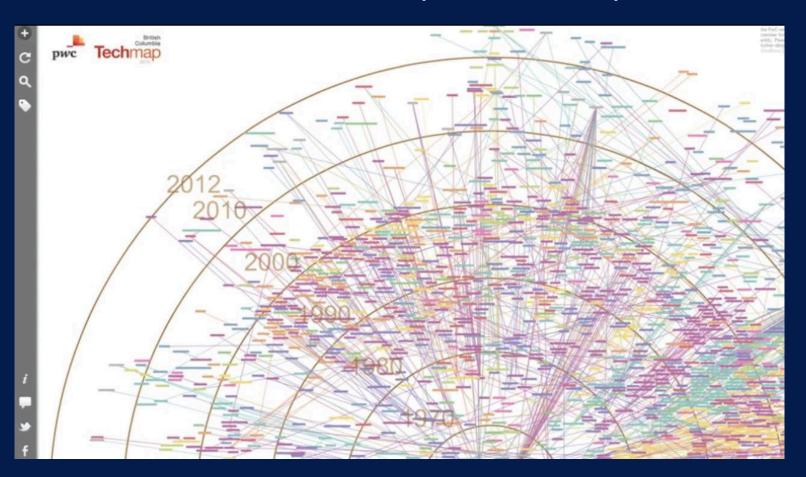
Next steps

- Service supply chains?
- Research Europe, USA?
- CDO-only map?
- NAICS code classification?

CDO supply chain mapping



PWC 2012 BC TechMap: 1400 Companies



PWC 2012 BC TechMap: Classifications



Sector Descriptions

Industries represented on the Global Map

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Software

Companies involved in developing enterprise applications software, middleware, tools, and personalized applications



Electronics & Peripherals

Companies involved in designing, manufacturing and implementing subassemblies, set-top boxes, integration devices, electronic components, computers, storage devices, photonics, and advanced control and measuring devices



Digital & Media

Companies involved in .developing multimedia and e-commerce enabling technologies, multimedia content, portals, and e-learning



Clean Technology

Companies involved in developing fuel cells, solar energy, hydro electric or wind energy systems



Mobile & Web

Companies involved in developing (los, Androld, Windows, etc.) business social and game platforms



Telecommunications & Wireless Communications

Companies involved in developing telecommunication, data, wireless, and satellite communication products



Advanced Manufacturing & Semiconductors

Companies Involved in developing technologies that combine manufacturing with information technology and microelectronics including aerospace, advanced materials, lasers, and robotics. Companies involved in designing and manufacturing semiconductors and semiconductor equipment



Cloud Integration

Companies involved in the cloud integration technology platforms for data storage as well as virtualization and virtualization-based cloud infrastructure solutions



Life Sciences

Companies working in pharmaceuticals, biotechnology, medical devices, bioinformatics, and environmental technology



Energy Technology

Companies involved in developing energy conversion, energy storage, systems or components for stationary, portable or transportation use that are not clean technology



Services & Analytics

Companies involved in delivery of software, internet, and information technology services, including mobile and web analytics, other technology services as well as diagnostics of technology-related equipment







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Thank You

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